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5 OCTOBER DISCUSSION WITH DR. McLUCAS

1. COMIREX Response to Cline Letter.

Dr. McLucas was advised that the COMIREX paper responding to the Cline letter did not deal with the problem of what responsiveness was required of the NRO. Additionally, costs figures from the NRO were desired, the intended use of which was not understood. It was recommended that unless the paper reflected the true NRO capabilities, we should not coordinate nor participate further in the preparation of the letter. This presented a problem to Dr. McLucas without a solution. He asked what we wished him to do. Dr. Naka advised him that he would talk to Mr. Duckett and insure that [REDACTED] PLASS, and only rough order of magnitude of dollars were included in the report.

2. FIAB.

Dr. McLucas was notified that FIAB has tentatively scheduled him on October 9 from 0915-1015 to present an overview of the photographic [REDACTED] the operational inventory. Dr. McLucas was indefinite as to whether he could make this date. A letter from the FIAB to Dr. McLucas identifying an announcement of reconnaissance capabilities in the Aviation Weekly magazine will also be discussed at the meeting.

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3. General Smart/Mr. Krueger.

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CIA has advised [REDACTED] additional funds would be available for EOI; specific tasks will be worked out. Dr. McLucas/Mr. Packard will probably be requested to provide additional funds [REDACTED]

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8. Land Panel Meeting.

Dr. Naka is coordinating a date for the Land Panel Meeting with Dr. Martin. This meeting was requested by Mr. Crowley to update the Panel [REDACTED] to try to impress the Panel with the cooperation and coordination existing between the East and West Coast organizations.

Dr. McLucas would like to have a meeting with Mr. Crowley at an early date to discuss [REDACTED]

9. NRO Personnel at the SSSC.

Dr. Naka advised Dr. McLucas that he had discussed the proposed assignment of someone from the SOC to the SSSC, as recommended by Bill Kennedy, with Admiral Gayler [REDACTED] and Mr. Reber. The SOC representative would coordinate tasking of the SIGINT satellites. All concurred in the idea and Dr. McLucas said that it should be looked into.

[REDACTED]

11. Director.

Dr. McLucas was advised that the Navy is presently recruiting a replacement for Captain Geiger. Upon the loss of Captain Geiger,



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which is imminent, the best qualified candidates should be interviewed for the job and one selected without regard to service. Dr. McLucas also stated that he has not yet agreed with the departure of Captain Geiger, but will review the proposal for utilization of Captain Geiger when it is made available by the Navy. Dr. McLucas indicated that the best way for the Navy to replace Captain Geiger may be by assigning Navy personnel to one of the SPO's for three years before assignment to the NRO Staff.

12. [REDACTED]

13. Briefing to the Secretary of State.

Dr. McLucas concurred that a joint presentation by himself, Dr. Naka, and the Staff on the overall capabilities of the NRP should be given to the Secretary of State. Dr. Naka indicated that Admiral Bowen would determine a date for a DOD presentation of the photo/SIGINT capabilities.

14. Streamlined Management Procedures.

Dr. Seamans asked Dr. McLucas to determine how good the "SKONK" Works management concept really was. Dr. McLucas has asked Rand to conduct this study and prepare an independent report.

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15. Comparative SPO Study.

Dr. McLucas has proposed that M [REDACTED] a group comprised of Colonel [REDACTED] his designated representative, and a representative from SS and/or SP. This small group will review the management techniques and resources applied to the [REDACTED] the purpose of this study is to better understand what is different, what is similar, and the effects of each. Dr. McLucas agreed that he should contact Generals Brown and Phillips prior to the study getting underway.

16. U-2/Middle-East/NPIC Display.

Dr. McLucas would like to visit NPIC for the purpose of better understanding the imaging efforts during the cease-fire. He would like Admiral Gayler to accompany him and he concurred in his presentation of an autographed picture to Mr. Lundahl.

17. [REDACTED]

18. Photo Mix Study.

Captain Geiger reported that the first draft of the photo mix study requested by Dr. McLucas will be available by 9 October.

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19. A Mix of Photo Birds - Present and Future.

Dr. Martin's comments should be obtained from Colonel Sherman and included with Dr. Fubini's and Mr. Davis's.

20. Reduction in Personnel.

Dr. McLucas does not want the Staff to consider a reduction in the NRO at this time. He does want a review and update of the manpower study conducted approximately a year ago. Dr. Naka reminded Dr. McLucas that if a general manpower reduction occurs, it should be done in phase with the Air Force reduction to avoid SAFSP/SAMSO irritation.

21. NRO Comptroller Methods of Operation.

Dr. Seamans would like to have a discussion on the methods, procedures, and techniques employed by [REDACTED] his Comptroller activities.

22. Commander of AFSC.

Dr. McLucas feels that he should have a discussion with General Brown at which time he will discuss Air Force incentive contracting procedures and possible application of the "John Martin" approach.

23. [REDACTED]

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24. Air Vehicles versus Satellite Capabilities.

Dr. McLucas would like to task a knowledgeable group to make a determination of those intelligence needs presently being satisfied by peripheral sensor platforms which could be satisfied by satellites. He feels that this is a very pressing problem and the organization to do such a study has thus far escaped him. He asked Captain Geiger and Dr. Naka to recommend resolutions to this problem. However, Dr. McLucas agreed with Dr. Naka that this problem was 99th on his list, because his principal concern was the health of the NRO.

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